



Financial Statements

Calgary Parking Authority

December 31, 2020



Independent Auditor's Report

To the Members of the Audit Committee and the Board of Directors of
Calgary Parking Authority

Opinion

We have audited the financial statements of Calgary Parking Authority (the "Authority"), which comprise the statement of financial position as at December 31, 2020, and the statements of operations and accumulated surplus, remeasurement gains and losses, change in net financial assets and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 2020, and the results of its operations, its remeasurement gains and losses, changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards ("PSAS").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
April 9, 2021

CALGARY PARKING AUTHORITY

STATEMENT OF FINANCIAL POSITION

As at

	December 31, 2020	December 31, 2019
FINANCIAL ASSETS		
Cash and cash equivalents (note 2)	3,662,673	5,007,285
Receivables (note 3)	2,112,591	3,627,012
Loan receivables (note 15e)	49,359,064	23,934,132
Investments (note 4)	169,419,680	175,010,385
	224,554,008	207,578,814
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities	10,359,577	6,154,339
Accrued interest payable	595	1,743
Customer deposits (note 7)	5,036,960	4,779,944
Capital deposits (note 8)	2,522,543	2,404,785
Employee benefit obligations (note 9)	1,398,340	1,634,046
Long-term debt (note 10)	277,569	813,040
	19,595,584	15,787,897
NET FINANCIAL ASSETS	204,958,424	191,790,917
NON-FINANCIAL ASSETS		
Tangible capital assets (note 11)	123,865,005	122,762,980
Prepays	301,725	179,190
Prepaid lease (note 12)	986,658	1,004,436
	125,153,388	123,946,606
ACCUMULATED SURPLUS (note 13)	330,111,812	315,737,523

Commitments (note 17)

See accompanying notes to the financial statements.

CALGARY PARKING AUTHORITY

STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the year ended December 31

	Budget 2020 (note 1k)	Actual 2020	Actual 2019
REVENUE			
Parking and sales revenue	61,192,000	36,068,421	59,655,233
Fines and penalties	22,658,000	13,718,857	22,837,824
Grant revenue	-	10,222,159	-
Permits and fees	1,358,000	780,047	1,317,450
Marketing and other revenue	1,300,000	1,175,874	1,047,632
Investment income	5,453,000	7,965,216	7,903,603
Gain on disposition of tangible capital assets (note 11)	(16,000)	504,470	80,158
Rental income and recoveries	50,000	63,674	81,405
Total revenue	91,995,000	70,498,718	92,923,305
EXPENSES			
Salaries, wages, and benefits	23,058,000	20,240,361	20,506,661
Business, communication and contracted services	11,416,000	9,896,088	11,094,062
Property and business taxes	5,109,000	3,909,537	4,508,889
Materials, equipment and supplies	5,790,000	4,807,178	4,323,426
Rental expense (note 15b)	2,904,000	1,413,777	3,069,338
Utilities	1,716,000	1,459,151	1,561,208
Interest and bank fees	1,305,000	862,621	1,338,779
Amortization (note 11)	5,925,000	5,338,082	5,756,499
Total expenses	57,223,000	47,926,795	52,158,862
Excess of revenues over expenses before other	34,772,000	22,571,923	40,764,443
OTHER			
Developer contributions (note 8)	-	-	5,566,738
Contributions from reserves (note 15d)	-	-	1,620,193
Unrealized gain on investments	-	4,816,112	3,556,416
Distribution to the City of Calgary (note 15a)	(21,441,000)	(13,013,746)	(24,627,681)
Annual Surplus	13,331,000	14,374,289	26,880,109
ACCUMULATED SURPLUS, Beginning of year	315,737,523	315,737,523	288,857,414
ACCUMULATED SURPLUS, End of year	329,068,523	330,111,812	315,737,523

See accompanying notes to the financial statements.

CALGARY PARKING AUTHORITY

STATEMENT OF CASH FLOWS

For the year ended December 31

	2020	2019
NET INFLOW (OUTFLOW) OF CASH AND CASH EQUIVALENTS:		
OPERATING ACTIVITIES		
Annual Surplus	14,374,289	26,880,109
Deduct items not affecting cash:		
Unrealized gain on investment	(4,816,112)	(3,556,416)
Distribution to the City of Calgary (note 15a)	13,013,746	24,627,681
Amortization	5,338,082	5,756,499
(Gain) on sale of tangible capital assets	(504,470)	(80,158)
Change in non-cash items:		
Receivables	1,514,421	177,470
Accounts payable and accrued liabilities	4,205,238	1,933,777
Accrued interest payable	(1,148)	(1,094)
Customer deposits	257,016	573,886
Employee benefit obligations	(235,706)	91,948
Prepaid	(122,535)	105,096
Prepaid lease	17,778	17,778
	33,040,599	56,526,576
CAPITAL ACTIVITIES		
Purchase of tangible capital assets (note 11)	(5,960,507)	(3,502,535)
Proceeds from disposal of tangible capital assets	24,870	157,550
	(5,935,637)	(3,344,985)
INVESTING ACTIVITIES		
Purchase of investment (note 4)	(10,935,616)	(24,691,752)
Withdrawal of investment (note 6)	21,342,433	-
Interest earned on capital deposits (note 8)	117,758	172,988
	10,524,575	(24,518,764)
FINANCING ACTIVITIES		
Distribution to the City of Calgary (note 15)	(13,013,746)	(24,627,681)
Long-term debt repaid (note 10)	(535,471)	(510,275)
Loan receivable (note 15e)	(25,424,932)	(15,726,468)
	(38,974,149)	(40,864,424)
(DECREASE) IN CASH AND CASH EQUIVALENTS	(1,344,612)	(12,201,597)
CASH AND CASH EQUIVALENTS, Beginning of year	5,007,285	17,208,882
CASH AND CASH EQUIVALENTS, End of year	3,662,673	5,007,285

See accompanying notes to the financial statements.

CALGARY PARKING AUTHORITY

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

For the year ended December 31

	Budget 2020 <i>(note 1k)</i>	Actual 2020	Actual 2019
ANNUAL SURPLUS	13,331,000	14,374,289	26,880,109
Acquisition of tangible capital assets	-	(5,960,507)	(3,502,535)
Amortization of tangible capital assets	5,925,000	5,338,082	5,756,499
Proceeds on sale of tangible capital assets	-	24,870	157,550
(Gain) on disposal of tangible capital assets	-	(504,470)	(80,158)
Acquisition of prepaids and prepaid lease	-	(251,984)	(182,938)
Use of prepaid assets and prepaid lease	-	147,227	305,812
INCREASE IN NET FINANCIAL ASSETS	19,256,000	13,167,507	29,334,339
NET FINANCIAL ASSETS, Beginning of year	191,790,917	191,790,917	162,456,578
NET FINANCIAL ASSETS, End of year	211,046,917	204,958,424	191,790,917

See accompanying notes to the financial statements.

CALGARY PARKING AUTHORITY**STATEMENT OF REMEASUREMENT GAINS AND LOSSES***For the year ended December 31*

	2020	2019
ACCUMULATIVE REMEASUREMENT GAIN, Beginning of year	3,882,968	326,552
Unrealized gain attributable to:		
Capital reserve fund (note 4a)	3,739,901	2,170,218
Capital deposits (note 4b)	82,016	37,847
Long term investment fund (note 4c)	994,195	1,348,351
Net remeasurement gain for the year	4,816,112	3,556,416
ACCUMULATIVE REMEASUREMENT GAIN, End of year	8,699,080	3,882,968

See accompanying notes to the financial statements.

CALGARY PARKING AUTHORITY

Calgary Parking Authority (the "Authority") was established under By-Law No. 7343 of The City of Calgary (the "City") to investigate requirements for the parking of motor vehicles within Calgary, to arrange for provision of publicly owned parking facilities, to encourage construction of privately owned parking facilities, to operate and manage the parking facilities owned by the City and to report to and advise City Council on all matters related to or concerned with the parking of motor vehicles in Calgary. The Authority is responsible for parking enforcement. Distribution of net income is transferred to the City on a monthly basis (note 15). The Authority is a municipal authority and as such is not subject to income tax.

The Authority is also responsible for the management of the Municipal Vehicle Impound Lot; revenue and expenditures of this operation are included in the Authority's financial statements.

The Authority also markets the ParkPlus System to other organizations and municipalities.

1. SIGNIFICANT ACCOUNTING POLICIES

Under Canadian Public Sector Accounting Standards ("PSAS"), introduction to public sector accounting standards, the Authority meets the criteria of a government component and as such, the financial statements for the year ended December 31, 2020 have been prepared in accordance with PSAS.

a) Basis of Accounting

i) Basis of measurement

These financial statements were prepared on a going concern basis, under the historical cost convention except for certain financial instruments that are measured at fair value, as explained in the accounting policies below.

ii) Revenue recognition

Revenues consist of the parking revenues from owned and leased locations, sales and fees from the impound lot, and fines and penalties from parking control. Revenues from parking revenues are recognized as revenue when parking transactions relating to the revenue occur and the funds have been received or are receivable and collection is reasonably assured. Revenue from fines, penalties and the impound lot are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Other revenues, including permit fees and sales and marketing revenue is recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Government transfers and grants are recognized in the financial statements as revenues in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

b) Cash and Cash Equivalents

Cash and cash equivalents consist of cash and cash held with the City which include cash on deposit, treasury bills and Guaranteed Investment Certificates with original maturities of 90 days or less at the date of acquisition and are recorded at cost.

c) Investments

The Authority has three investments, representing the funds from the Capital Reserve Fund, previously the Parking Structure Replacement Fund (notes 4 and 5), the Capital Deposits (notes 4 and 8) and Long term Investment Fund (notes 4 and 6). All three funds are invested by the City, consisting of long term bonds.

Investments are recorded at the fair value and changes therein are recorded as unrealized gains and losses in the statement of remeasurement gains and losses. When an investment is derecognized, the accumulated

CALGARY PARKING AUTHORITY

remeasurement gain or loss is reclassified to the statement of operations and accumulated surplus as a profit or loss.

d) Financial instruments

The Authority's financial instruments include cash and cash equivalents, receivables, loan receivables, investments, accounts payable and accrued liabilities, accrued interest payable, long-term debt and employee benefits payable.

Financial instruments are recognized when the Authority becomes a party to the contractual provisions of the instrument. Financial assets are derecognized when the rights to receive cash flows from the assets have expired or have been transferred and the Authority has transferred substantially all the risks and rewards of ownership. Financial instruments are reviewed at each reporting date for potential impairment.

Investments quoted in an active market are recorded at fair value. All other financial assets and liabilities are recorded at cost and the associated transaction costs are added to the carrying value of items in the cost upon initial recognition. The gain or loss arising from derecognition of a financial instrument is recognized in the statement of operations and accumulated surplus. Impairment losses such as write-downs or write-offs are reported in the statement of operations and accumulated surplus.

The Authority has classified its financial assets as follows:

Fair value

Fair value represents the price that would be received by selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Authority classifies the fair value of the financial instruments according to the following hierarchy based on the amount of observable inputs used to value the instrument. The three levels of the fair value hierarchy are:

- Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 – Inputs other than quoted prices that are observable for the asset or liability either directly or indirectly; and
- Level 3 – Inputs that are not based on observable market data.

Cash and cash equivalents is classified as Level 1 as the carrying value equals the fair value. The Authority does not have any hedges or derivative instruments. Classification of the Authority's other financial instruments and fair value measurements within the fair value hierarchy are disclosed in note 4. There have been no changes in valuation techniques for any of the Authority's fair value measurements during the year.

e) Customer Deposits

Customer deposits include those payments prepaid by cellular phone account holders and prepaid monthly parking contract customers. Cellular phone account funds are received as deposits for future use in parking. The usage is recorded as revenue and any remaining balances are refundable to the customers if they choose to close their accounts.

f) Capital Deposits

Capital deposits represent amounts received from third parties for specified capital projects. Deposits must be expended on projects for which they are designated, and are recognized as revenue when expenditures are made.

g) Employee Benefit Obligations

The Authority participates in a multi-employer plan classified as a defined benefit plan. However, based on the evaluation of the available information, the Authority is not required to account for the plan in accordance with the defined benefit accounting principles.

CALGARY PARKING AUTHORITY

When sufficient information is not available to use defined benefit accounting for a multi-employer benefit plan, the plan is accounted for as if it were a defined contribution plan. Accordingly, the contributions payable during the period are recognized as an expense in the statement of operations and accumulated surplus. Any accrued contributions payable are recorded as a liability while prepaid contributions are recorded as a prepaid expense.

Adjustments arising from actuarial experience gains and losses for active plans are amortized on a straight-line basis over the expected average remaining service period of the active employee group. Adjustments arising from prior service costs related to plan amendments and changes in the valuation allowance are recognized in the period in which the adjustment occurs.

h) Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the Change in Net Financial Assets for the year.

i) Accumulated Surplus/Deficit

Accumulated surplus/deficit represents the Authority's net economic resources. It is an amount by which all assets (financial and non-financial) exceed liabilities. An accumulated surplus indicates that the Authority has net resources (financial and non-financial) that can be used to provide future services. An accumulated deficit means that liabilities are greater than assets.

j) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of these assets. Work in progress represents assets which are not available for use and therefore are not subject to amortization. Tangible capital assets are written down when there is permanent and measurable impairment in its tangible capital asset value and the tangible capital asset still exists.

The cost, less residual value, of tangible capital assets is amortized on a straight line basis over the estimated useful life as follows:

Lot improvements	5 – 25 years
Structure	3 – 50 years
Equipment and software	3 – 10 years
Vehicles	3 – 6 years

k) Budget

The budget amounts presented throughout these financial statements are based on the operating and capital budgets, modified for assets capitalized on the Statement of Financial Position, approved by the Calgary Parking Committee (formerly the Board of Directors), and the City Council.

l) Use of Estimates

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Where estimation uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from estimates. The amounts recorded for valuation of tangible capital assets, the useful lives and related amortization of tangible capital assets, accrued liabilities, employee benefit obligations, contingent liabilities and commitments are areas where management makes significant estimates and assumptions in determining the amounts to be recorded in the financial statements.

m) Inter-entity Transactions

CALGARY PARKING AUTHORITY

Inter-entity transactions include transactions between the Authority and other reporting entities controlled by the City from both a provider and recipient perspective. Those assets or liability transferred at nominal or no consideration are recorded at the carrying value. The Authority does not record those transactions related to unallocated costs.

n) Future Accounting Pronouncements

Standards effective for fiscal years beginning on or after April 1, 2020:

i) Asset Retirement Obligations

Asset retirement obligations ("PS 3280") provides guidance relating to obligations to retire tangible capital assets of a public sector entity that are predictable and unavoidable. This standard is effective for fiscal years beginning on or after April 1, 2022. Earlier adoption is permitted.

ii) Revenue

Revenue ("PS 3400") provides guidance relating to the recognition of revenue that distinguishes between revenue that arises from transactions that include performance obligations and from transactions that do not have performance obligations. This standard is effective for fiscal years beginning on or after April 1, 2023. Earlier adoption is permitted.

The Authority is currently assessing the impact of the future accounting standards on the financial statements.

2. CASH AND CASH EQUIVALENTS

	December 31, 2020	December 31, 2019
	\$	\$
Cash	215,614	214,950
Cash held with the City	3,447,059	4,792,335
	3,662,673	5,007,285

Cash and cash equivalents consists of cash held by the City on the Authority's behalf in the amount of \$3,447,059 (2019 – \$4,792,335). The Authority utilizes this cash in its day-to-day operations.

3. RECEIVABLES

Receivables consist of:

	December 31, 2020	December 31, 2019
	\$	\$
Fines and penalties	1,293,000	2,570,000
Trade receivables	412,795	551,082
Impound lot	406,796	505,930
	2,112,591	3,627,012

CALGARY PARKING AUTHORITY

4. INVESTMENTS

Investments are held for the following designated purposes:

	December 31, 2020 \$	December 31, 2019 \$
Capital deposits (note 8)	2,522,543	2,404,785
Capital reserve fund (note 5)	113,078,008	104,921,286
Long term investment fund (note 6)	45,120,049	63,801,346
Book value of investments	160,720,600	171,127,417
Accumulated remeasurement gains	8,699,080	3,882,968
Fair value of investments	169,419,680	175,010,385

The investments consist of long-term bonds with a market value of \$169,419,680 (December 31, 2019 – \$175,010,385). The average yield earned from investment during the year ended December 31, 2020 was 4.91% (2019 – 4.79%). These investments are classified at Level 2 in the fair value hierarchy and there was no movement between the levels in the fair value hierarchy during the year. The investments are invested into a pool of long term bonds, where the return on investment is calculated as the average of the securities in the long term portfolio. The City treasury does not provide a rate of return for each individual bond, but provides a rate on the portfolio as a whole. This is the rate that the Authority collects on its portion of investments.

a) Capital Reserve Fund Hierarchy

The following table illustrates the classification of financial instruments at fair value on the statement of financial position within the fair value hierarchy:

Financial assets at fair value as at:

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
Bonds – December 31, 2020	-	119,198,310	-	119,198,310
Bonds – December 31, 2019	-	107,301,687	-	107,301,687

The following table reconciles the Calgary Parking Authority Level 2 Capital Reserve Fund fair value measurements as follows:

Fair value measurements using Level 2 inputs

	2020 \$	2019 \$
Beginning balance at January 1	107,301,687	98,414,051
Fair value movement	3,739,901	2,170,218
Purchases	8,156,722	6,717,418
Ending balance at December 31	119,198,310	107,301,687

CALGARY PARKING AUTHORITY

b) Capital Deposit Hierarchy

The following table illustrates the classification of financial instruments at fair value on the balance sheet within the fair value hierarchy:

Financial assets at fair value as at:

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
Bonds – December 31, 2020	-	2,659,111	-	2,659,111
Bonds – December 31, 2019	-	2,459,337	-	2,459,337

The following table reconciles the Calgary Parking Level 2 Long Term Investment Fund fair value measurements as follows:

Fair value measurements using Level 2 inputs

	2020 \$	2019 \$
Beginning balance at January 1	2,459,337	7,815,240
Fair value movement	82,016	37,847
Interest earned and reinvested	117,758	172,988
Withdrawal	-	(5,566,738)
Ending balance at December 31	2,659,111	2,459,337

c) Long Term Investment Fund Hierarchy

The following table illustrates the classification of financial instruments at fair value on the balance sheet within the fair value hierarchy:

Financial assets at fair value as at:

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
Bonds – December 31, 2020	-	47,562,259	-	47,562,259
Bonds – December 31, 2019	-	65,249,361	-	65,249,361

The following table reconciles the Calgary Parking Authority Level 2 Long Term Investment Fund fair value measurements as follows:

Fair value measurements using Level 2 inputs

	2020 \$	2019 \$
Beginning balance at January 1	65,249,361	46,099,664
Fair value movement	994,195	1,348,351
Interest earned and reinvested	2,661,136	2,779,950
Purchases	-	31,000,000
Withdrawal	(21,342,433)	(15,978,604)
Ending balance at December 31	47,562,259	65,249,361

CALGARY PARKING AUTHORITY

5. CAPITAL RESERVE FUND

In 1999, the Board of Directors of the Authority approved the creation of a parking structure replacement fund for the purpose of replacing parking structures, with an annual contribution of \$2,000,000 plus interest earned. In 2020, this fund was renamed to capital reserve fund with annual contribution increased to \$3,000,000. The total balance of the fund has been invested by the City Treasury (note 4a).

	2020	2019
	\$	\$
Opening balance	104,921,286	98,203,868
Contribution, including interest	8,156,722	6,717,418
Closing balance, at cost	113,078,008	104,921,286

6. LONG TERM INVESTMENT FUND

In 2018, a new fund was created to for the purpose of improving the rate of return on cash balances exceeding amounts needed for operations. This fund is unrestricted and it will be used to finance future capital projects. The total balance of the fund has been invested by the City treasury (note 4).

	2020	2019
	\$	\$
Opening balance	63,801,346	46,000,000
Contribution, including interest	2,661,136	33,779,950
Withdrawal	(21,342,433)	(15,978,604)
Closing balance, at cost	45,120,059	63,801,346

7. CUSTOMER DEPOSITS

	2020	2019
	\$	\$
Opening balance	4,779,944	4,206,058
New deposits received	8,884,292	14,575,032
Transfer to revenue	(8,627,276)	(14,001,146)
Closing balance	5,036,960	4,779,944

The customer deposits include Parkplus cell phone account balances and monthly parker prepaid balances. These balances are refundable to the customers if they choose to close their accounts.

8. CAPITAL DEPOSITS

Capital Deposits consist of capital deposits paid by developers, in place of providing required parking stalls within an office/commercial development in downtown Calgary. Capital deposits are received by the City upon release of the Development Permit which is required to commence construction. Capital deposits are recorded by the Authority and are non-refundable once the development completion permit (when all requirements of occupancy are met) is issued. These deposits represent contributions for 581 (2019 – 581) stalls. This program was ended by the City Council in 2016 and no new deposits have been received in 2020 and 2019. The total balance of the fund has been invested by the City treasury (note 4).

CALGARY PARKING AUTHORITY

	December 31, 2020			December 31, 2019
	Principal \$	Interest \$	Total \$	Total \$
Opening balance	2,143,788	260,997	2,404,785	7,798,535
Interest earned	-	117,758	117,758	172,988
Withdrawal	-	-	-	(5,566,738)
Closing balance	2,143,788	378,755	2,522,543	2,404,785

In 2020, the Authority withdrew \$nil (2019 - \$5,566,738) to fund a new parkade project in downtown Calgary. Recognition of the developer contribution was recognized on the statement of operations and accumulated surplus.

9. EMPLOYEE BENEFITS OBLIGATIONS

	2020 \$	2019 \$
Post-retirement benefit obligation (b)	1,002,883	1,002,078
Vacation and other liabilities	395,457	631,968
	1,398,340	1,634,046

a) Multi-employer pension plan

The Local Authorities Pension Plan ("LAPP") is a multi-employer defined benefit plan, sponsored by the Alberta Minister of Finance and administered by Alberta Pension Services ("APS"). Due to the multi-employer nature of this plan, information is not available to determine the portion of the plan's obligations and assets attributable to each employer. Therefore, the Authority appropriately accounts for the plan using the method for defined contribution plans. The amount of expense recorded in the financial statements is equal to the Authority's current service contributions to the plan as determined by APS for the year and no obligation is recorded in the Authority's financial statements. However, given that this multi-employer plan is in a deficit position, an inherent unrecorded liability amount is attributable indirectly to plan participants. Plan deficiencies will need to be resolved by increased future employee and employer contributions, increased investment returns and interest rates, management or amendment of future liabilities, or a combination of these elements.

The Authority is required to make current service contributions to the LAPP of 9.39% (2019 – 9.39%) of pensionable payroll up to the yearly maximum pensionable earnings ("YMPE") and 13.84% (2019 – 13.84%) thereafter. Employees of the Authority are required to make current service contributions of 8.39% (2019 – 8.39%) of pensionable salary up to YMPE, and 12.84% (2019 – 12.84%) thereafter. Contributions for current service are recorded as expenditures in the year in which they become due.

Total current service contributions by the Authority to the LAPP in 2020 were \$1,511,281 (2019 – \$1,553,107). Total current service contributions by the employees of the Authority to the LAPP in 2020 were \$1,362,602 (2019 – \$1,403,341).

The LAPP reported a surplus (extrapolation results of the actuarial valuation) for the overall plan as at December 31, 2019 of \$7,913,261,000 (2018 – \$3,469,347,000). More recent information was not available at the time of preparing these financial statements. The Authority's 2020 contribution rates were reduced by 1% as a result of this surplus.

CALGARY PARKING AUTHORITY

b) Post-retirement benefits obligation includes:

i) Retiree Benefits Plan

The Authority sponsors post-retirement benefits for extended health, dental and life insurance benefits to qualifying retirees and their surviving spouses from the date of retirement to the age of 65, when coverage under the Alberta Seniors Benefit Program begins. The Authority and the retirees share equally in the cost of benefits. Due to the joint nature of the plan and the cost sharing arrangement, the financial statements of the Authority reflect the Authority's portion only of both the expense and the accrued benefit liability. This plan was introduced effective January 1, 2017.

ii) Retirement Bonus Plan

The Authority sponsors a non-contributory retiring allowance of up to 6 weeks of salary for qualifying retirees. The cost of these benefits is recognized as an expense as the employees provide service. This plan was introduced effective January 1, 2017. The Authority have made the decision to discontinue the retirement allowance for exempt employees as of February 1, 2022. Exempt employees that do not qualify for retirement before February 1, 2022 have been removed from the retirement allowance obligation.

Full actuarial valuations for post-retirement benefits were (and will be) performed as follows:

	Latest Full Actuarial Valuation Date	Next Full Actuarial Valuation Date
Retiree Benefits Plan	December 31, 2020	December 31, 2023
Retirement Bonus Plan	December 31, 2020	December 31, 2023

The results of, and significant assumptions utilized, in the December 31, 2020 and 2019 actuarial accounting valuations for post-retirement benefits include:

	2020 \$	2019 \$
Accrued benefits obligation, beginning of year	1,002,078	841,185
Current period benefit cost	158,016	158,630
Interest on accrued benefit obligation	30,620	25,898
Benefits paid	(55,646)	(23,635)
Plan amendment (gain)	(153,313)	-
Required amortization of actuarial loss	21,128	-
Accrued benefit obligation, end of year	1,002,883	1,002,078
Current period benefit cost	158,016	158,630
Interest on accrued benefit obligation	30,620	25,898
(Gains) due to plan amendment	(153,313)	-
Amortization of actuarial losses	21,128	-
Total expense	56,451	184,528
Rate of compensation average increase, (excluding merit and promotion)	0.00%	0.00%
Annual increase in extended health costs	5.00%	5.00%
Annual increase in dental costs	4.00%	4.00%
EARSLS	7.8 years	11.8 years

CALGARY PARKING AUTHORITY

10. LONG-TERM DEBT

The Authority obtained long-term, unsecured debenture financing through the City from the Alberta Capital Finance Authority on December 15, 2006. Debenture interest was \$32,061 (2019 – \$57,309). Debenture principal repayment was \$535,471 (2019 – \$510,275).

	Rate (%)	Issued	Outstanding
15 year term to June 15, 2021	4.8780	6,000,000	277,569
		6,000,000	277,569

Debenture repayments are as follows:

	Principal \$	Interest \$	Total \$
2021	277,569	6,766	284,335
	277,569	6,766	284,335

The fair value of these debentures is an estimate made at a specific point in time, determined by discounting the debentures future cash flows using investment rates from the Alberta Capital Finance Authority. These estimates are based on quoted market prices for the same or similar issues offered to the Authority for similar financial instruments and therefore, this measurement is classified as Level 2 in the fair value hierarchy.

	Rate %	Book Value \$	Fair Value \$
December 31, 2020	1.297	284,335	282,509
December 31, 2019	2.314	853,015	833,762

11. TANGIBLE CAPITAL ASSETS

Tangible capital assets consists of:

	January 1, 2020 \$	Transfer \$	Additions \$	Disposals \$	December 31, 2020 \$
Land	32,858,570	-	1,008,681	(426,632)	33,440,619
Lot improvements	39,161,492	-	635,134	(3,514,334)	36,282,292
Structures	109,677,941	-	-	-	109,677,941
Equipment and software	12,291,153	637,607	1,396,492	(6,533,082)	7,792,170
Vehicles	2,316,871	-	-	(55,585)	2,261,286
Work in progress assets	2,271,067	(637,607)	3,928,881	(93,800)	5,468,541
	198,577,094	-	6,969,188	(10,623,433)	194,922,849

CALGARY PARKING AUTHORITY

Accumulated Amortization	January 1, 2020 \$	Additions \$	Disposals \$	December 31, 2020 \$
Lot improvements	12,811,721	2,006,179	(3,514,334)	11,303,567
Structures	53,474,347	2,193,559	-	55,667,906
Equipment and software	8,619,516	809,701	(6,533,082)	2,896,135
Vehicles	908,529	328,643	(46,936)	1,190,236
	75,814,114	5,338,082	(10,094,352)	71,057,844
Net book value	122,762,980	1,631,106	(529,081)	123,865,005

Disposal of tangible capital assets are as follows:

	Proceeds \$	Net Book Value \$	2020 Gain/(Loss) \$	2019 Gain/(Loss) \$
Disposition of TCA	24,870	529,081	(504,211)	80,158
Contributed TCA	1,008,681	-	1,008,681	-
	1,033,551	529,081	504,470	80,158

In 2020, as a result of continued evaluation of tangible capital assets, the Authority identified certain land parcels that were not recognized on the Authority's books and records. As a result, an amount of \$1,008,681 (2019 – nil) was recognized as a contributed tangible capital and the resulting gain was recorded in the statement of operations and accumulated surplus.

12. PREPAID LEASE

In 1977, the Authority commenced and prepaid a 99 year lease on the land site of City Centre Parkade. The prepaid lease payments are being amortized on a straight-line basis over the term of the lease. The future lease expense as at December 31, 2020 and 2019 are as follows:

	2020 \$	2019 \$
Not later than one year	17,778	17,778
Later than one year and not later than five years	88,890	88,890
Later than five years	879,990	897,768
Total	986,658	1,004,436

13. ACCUMULATED SURPLUS

Accumulated surplus consists of restricted and unrestricted amounts as follows:

	2020 \$	2019 \$
Operating fund	(11,020,208)	(3,935,775)
Accumulated remeasurement gain (note 4)	8,699,080	3,882,968
Loan receivable (note 15c)	49,359,064	23,934,132
Capital reserve fund (note 5)	113,078,008	104,921,286
Long term investment fund (note 6)	45,120,049	63,801,346
Equity in non-financial assets (note 14)	124,875,819	123,133,566
	330,111,812	315,737,523

CALGARY PARKING AUTHORITY

14. EQUITY IN NON FINANCIAL ASSETS

Equity in non-financial assets consists of:

	2020	2019
	\$	\$
Tangible capital assets (note 11)	194,922,852	198,577,094
Accumulated amortization (note 11)	(71,057,847)	(75,814,114)
Long-term debt (note 10)	(277,569)	(813,040)
Prepaid expenses	1,288,383	1,183,626
	124,875,819	123,133,566

15. RELATED PARTY TRANSACTIONS

Distributions to the City were as follows:

	2020	2019
	\$	\$
Transfer to the City [a]	11,000,000	14,521,556
Net income from Parking Control	2,013,746	10,106,125
	13,013,746	24,627,681
Other contributions to the City [b]	1,272,406	2,783,676
	14,286,152	27,411,357

- a) Bylaw 28M2002, "The Calgary Parking Authority Bylaw" sets forth the financing of operations. The Committee (formerly the Board of Directors), of the Authority in its regular meeting of September 25, 2008 approved continuation of the 65% return policy to the City. The Authority will return to the City 65% of its net income after any net income from Parking Control and after distribution of net income to managed locations as per contractual agreements. This return policy remains in effect for fiscal 2020.
- b) Other contribution to the City include the transfer of net income pertaining to managed parking lots with the City and affiliated authorities as a result of parking management agreements. This amount is included in rent expense on the statement of operations and accumulated surplus.
- c) **Related Party Transactions:**

Related party transactions with the City departments and affiliated authorities in the normal course of business were as follows:

	2020	2019
	\$	\$
Related party expenses	10,830,608	13,287,421
Related party revenue	2,234,485	2,436,250
Related party receivable as at December 31 (e)	49,359,064	23,934,132
Related party accounts payable as at December 31	(6,535,667)	(2,622,967)

Related party transactions that are undertaken on similar terms and conditions to those adopted if the Authority was dealing at arm's length are measured at the exchange amount. Transactions that are undertaken as a result of allocated costs and/or recoveries are measured at the exchange amount.

d) Contributions from reserves

In 2019, the Authority started to receive contributions from the City's reserve to fund its parkade lifecycle maintenance cost. Contribution received in 2020 was \$ Nil (2019 - \$1,620,193).

CALGARY PARKING AUTHORITY

e) Loan Receivable

In 2018, the Authority entered into a non-interest bearing loan arrangement with the Calgary Municipal Land Corporation (“CMLC”) where the Authority lends to CMLC to fund the construction cost of a parkade. The loan is measured at cost and the balance as of December 31, 2020 is \$49,359,064 (2019 – \$23,934,132). This loan will be repaid upon expected construction completion date of December 31, 2021.

f) Grant Revenue

In 2020, the Authority, through the City of Calgary application, received a one-time Municipal Operating Support Transfer from the Government of Alberta for COVID-19 related incremental operating costs or decrease in revenue in the period April 1, 2020 to December 31, 2020. Amount received in 2020 is \$10,222,159 (2019 – nil).

16. SEGMENTED INFORMATION

The Schedule of Financial Activity by Segment has been prepared in accordance with PSAS Handbook Section 2700 (“PS 2700”) Segment Disclosures. The segments selected are to enable users to better understand the government reporting entity and the major revenue and expense activities of The Authority. For each reported segment, revenues and expenses represent amounts directly attributable to each segment.

The segments have been selected based on a presentation similar to that adopted for the municipal financial planning and budget process as well as the quarterly reporting of budget status during the year. Segments include:

- a) **Administration** includes the items of revenue and expenses pertaining to operations of administrative departments of the Authority and those activities at corporate level.
- b) **Sales and Marketing** includes the items of revenue and expenses pertaining to the operation of parking sales and marketing of ParkPlus System to other organizations and municipalities.
- c) **Parking Facilities** includes the items of revenue, recoveries and expenses pertaining to the operation of parking facilities. The facilities managed by the Authority include:
 - i) Parkades;
 - ii) Surface lots; and
 - iii) On-street parking.
- d) **Impound Lot** includes the items of revenue, recoveries and expenses pertaining to the municipal impound services.
- e) **Parking Control** includes the items of revenue, recoveries and expenses pertaining to the parking enforcement services.

CALGARY PARKING AUTHORITY

Schedule of Financial Activity by Segment: For the year ended: December 31, 2020:

	Total	Administration	Sales and Marketing	Parkades	Surface Lots	On-Street Parking	Impound Lot	Parking Control
REVENUE								
Parking and sales revenue	36,068,421	-	-	15,085,316	3,478,158	9,625,068	7,879,879	-
Grant revenue	10,222,159							
Fines and penalties	13,718,857	-	-	-	-	-	-	13,721,304
Permits and fees	780,047	105,397	-	-	-	-	627,203	-
Marketing and other revenue	1,175,874	-	1,175,874	-	-	-	-	-
Investment income	7,965,216	7,965,216	-	-	-	-	-	-
Gain/(Loss) on sale of tangible capital assets	504,470	517,889	-	(29,640)	-	-	-	16,221
Rental income and recoveries	63,674	-	-	-	28,957	-	34,242	476
Total revenue	70,498,718	8,588,502	1,175,874	15,055,676	3,507,115	9,625,068	8,586,324	13,738,001
EXPENSES								
Salaries, wages, and benefits	20,240,361	8,519,436	569,631	-	-	-	3,048,632	8,102,662
Business, communication and contracted services	9,896,088	(426,187)	787,207	2,246,684	917,282	1,009,975	3,289,541	2,071,586
Property and business taxes	3,909,537	-	-	3,407,328	502,209	-	-	-
Materials, equipment and supplies	4,807,178	1,746,587	347,782	1,117,641	363,934	1,820	405,739	823,825
Rental expense (note 15)	1,413,627	(2,518)	3,110	590,760	822,275	-	-	-
Utilities	1,459,151	4,468	-	1,214,381	144,769	1,739	93,794	-
Interest and bank fees	862,621	35,892	64,854	193,791	77,880	279,180	92,159	118,865
Amortization (note 11)	5,338,082	432,168	33,786	3,726,546	130,171	54,861	353,233	607,317
Total expenses	47,926,795	10,309,846	1,806,370	12,497,131	2,958,520	1,347,575	7,283,098	11,724,255
Excess / (deficiency) of revenues over expenses	22,571,923	(1,721,344)	(630,496)	2,558,545	548,595	8,277,493	1,303,226	2,013,746
OTHER								
Unrealized gain on investments	4,816,112							
Distribution to the City	(13,013,746)							
Annual Surplus	14,374,289							

CALGARY PARKING AUTHORITY

Schedule of Financial Activity by Segment: For the year ended: December 31, 2019:

	Total	Administration	Sales and Marketing	Parkades	Surface Lots	On-Street Parking	Impound Lot	Parking Control
REVENUE								
Parking and sales revenue	59,655,233	10,408	-	26,014,350	6,848,714	16,270,978	10,510,783	-
Fines and penalties	22,837,824	-	-	-	-	-	-	22,837,824
Permits and fees	1,317,450	295,764	-	-	-	-	1,021,686	-
Marketing and other revenue	1,047,632	-	1,047,632	-	-	-	-	-
Investment income	7,903,603	7,903,603	-	-	-	-	-	-
Gain/(loss) on sale of tangible capital assets	80,158	1,600	-	(15,062)	-	-	11,800	81,820
Rental income and recoveries	81,405	12,050	-	-	28,956	-	39,472	927
Total revenue	92,923,305	8,223,425	1,047,632	25,999,288	6,877,670	16,270,978	11,583,741	22,920,571
EXPENSES								
Salaries, wages, and benefits	20,506,661	7,433,613	1,109,299	-	-	-	3,281,556	8,682,193
Business, communication and contracted services	11,094,062	(1,259,359)	830,677	2,107,695	927,477	1,154,860	4,813,840	2,518,872
Property and business taxes	4,508,889	-	-	3,974,293	534,596	-	-	-
Materials, equipment and supplies	4,323,426	1,383,756	(27,708)	1,425,788	404,778	-	414,245	722,567
Rental expense (note 15)	3,069,338	74,134	-	1,192,062	1,801,745	-	1,397	-
Utilities	1,561,208	14,137	-	1,315,508	144,749	1,431	85,383	-
Interest and bank fees	1,338,779	58,618	83,944	315,092	117,216	433,821	122,756	207,332
Amortization (note 11)	5,756,499	489,986	74,665	3,963,155	136,925	51,579	356,707	683,482
Total expenses	52,158,862	8,194,885	2,070,877	14,293,593	4,067,486	1,641,691	9,075,884	12,814,446
Excess / (deficiency) of revenues over expenses	40,764,443	28,540	(1,023,245)	11,705,695	2,810,184	14,629,287	2,507,857	10,106,125
OTHER								
Developer contribution	5,566,738							
Unrealized loss on investments	1,620,193							
Impairment loss	3,556,416							
Distribution to the City	(24,627,681)							
Annual Surplus	26,880,109							

CALGARY PARKING AUTHORITY

17. COMMITMENTS

- a) Capital commitments of \$13,956,544 (2019 – \$1,392,264) are not reflected in the financial statements. This amount represents uncompleted portions of contracts, as at December 31, 2020, on major projects and estimated obligations under other various agreements. These capital commitments are included in future years' budgets and will be funded from the Authority's revenue and reserves.
- b) The Authority is exposed to fluctuations in electricity prices in the deregulated market of Alberta. On behalf of the Authority, the City has entered into an agreement to purchase the forecast amount of electricity required for operations. The agreement provides the commodity portion of electricity charges at an agreed annual rate for the term of the contract, which will expire on December 31, 2026. The delivery portion of electricity charges is regulated and set by the Alberta Utilities Commission, and is subject to change in the future.
- c) The Authority manages City-owned lots on behalf of the City to generate parking revenue and is committed to remitting a percentage of that revenue back to the City as per various negotiated agreements.
- d) The Authority entered into an operating lease, the minimum lease payments the Authority is committed to are outlined below:

	2020	2019
	\$	\$
Not later than one year	94,367	93,848
Later than one year and not later than five years	102,231	196,598
	196,598	290,446

18. FINANCIAL INSTRUMENTS AND RELATED RISKS

Risk management

For cash and cash equivalents, receivables, loan receivables, accounts payable and accrued liabilities, accrued interest payable and employee benefit obligations, the carrying amounts of these financial instruments approximate their fair value due to their short-term maturity.

The Authority is exposed to the following risks as a result of holding financial instruments:

i) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Authority.

The Authority, in the normal course of business, is exposed to credit risk from its customers. This risk is insignificant as the majority of the revenue is on a cash basis (parking revenues) and recoveries for the impound lot and parking control operations are operated under the jurisdiction of the Province of Alberta, which has legislation and deterrents in place for unpaid fines. The Authority does not require an allowance for doubtful accounts due to the short-term collection period of its trade receivables. The credit risk on Cash held with the City is limited because the City is a large municipal body with sufficient access to financing and a high credit rating.

CALGARY PARKING AUTHORITY

The maximum exposure to credit risk as at December 31 was:

	2020 \$	2019 \$
Cash and cash equivalents	3,662,673	5,007,285
Receivables	2,112,591	3,627,012
	5,775,264	8,634,297

ii) Interest rate risk

The Authority's receivable, loan receivables and accounts payable and accrued liabilities are non-interest bearing. The Authority is subject to interest rate risk with respect to its investments. A one percent increase (decrease) in the interest rate of investments will increase (decrease) net income by \$3,315,521 (2019 – \$3,444,297). The Authority is not subject to interest rate risk with respect to its long-term debt because the rate is fixed over the terms of its maturity.

iii) Liquidity and funding risk

Liquidity risk arises through the excess of financial obligations due over available financial assets at any point in time. The Authority's objective in managing liquidity risk is to maintain sufficient readily available cash balances in order to meet its liquidity requirements. The contractual obligations as at December 31, 2020 are as follows:

	Less than 3 months \$	3 months to 1 year \$	1-2 years \$	2-5 years \$	Total \$
Accounts payable and accrued liabilities	10,359,577	-	-	-	10,359,577
Accrued interest payable	595	-	-	-	595
Long term debt	-	277,759	-	-	277,759
Interest on long term debt	-	6,766	-	-	6,766
Retirement allowance benefit	-	1,002,883	-	-	1,002,883
Vacation and other benefits payable	-	395,457	-	-	395,457
Total	10,360,172	1,682,865	-	-	12,042,847

Funding risk is the risk that market conditions will impact the Authority's ability to raise capital under acceptable terms and conditions. Under current market conditions and its financial structure and relationship to the City, both liquidity and funding risk are assessed as low.

iv) Currency risk

The Authority's functional currency is the Canadian dollar. There is low foreign exchange risk to the Authority, as an insignificant number and amount of transactions are conducted in foreign currency. The Authority does not engage in any hedging activities.

v) Concentration of risk

The location of the Authority's parkades and surface lots are mainly concentrated in downtown Calgary and subject to fluctuations in the labour market, rental, office vacancy rates and potential future flood in this area.

19. Risks and uncertainties related to COVID-19

During the first quarter of 2020, the outbreak of COVID-19 evolved into a global pandemic, which caused a significant downturn in the global economy. The Authority continues to operate its business through the COVID-19 pandemic and has taken additional precautions and adopted operational policies to protect the safety of its employees, customers, vendors and the community.

During the year, some of the Authority's parkades were partially closed due to the lockdown mandated by the Province of Alberta. This led to a decline in operating revenues and operating expenses. In addition, the Authority received grant funding of \$10,222,159 from the Province of Alberta which was for organizations who experienced a decline in their operating revenues due to COVID-19.

There are various uncertainties that have arisen from the COVID-19 pandemic. While management is continuing to monitor the impact of the pandemic on the Authority, including the impact on its employees, customers, vendors and other business partners and stakeholders, it is difficult to predict the impact that the pandemic will have on future results of its operations, financial position, and liquidity, if any, as this is outside the Authority's control. The scope, duration and magnitude of the direct and indirect effects of COVID-19 continues to evolve and in ways that are difficult or impossible to anticipate. This may cause uncertainties around various accounting estimates. Due to these uncertainties, management's accounting estimates may change, as management's assessment of the impacts of the COVID-19 pandemic continues to evolve.